

# INVOICING PROCEDURES FOR CONSULTANT SERVICES

## STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION

7 Hazen Drive, Concord, NH 03301

March 31, 2020

#### **GENERAL INFORMATION**

This document is an internal NHDOT document used to ensure consistent and thorough review of consultant invoices submitted to the Department. All information contained in this document is generic to the review of a consultant invoice and can be modified to meet specific contract requirements. Information contained in the consultant agreement may supersede the information contained herein. It is strongly recommended that the specific terms of the consultant agreement be thoroughly reviewed prior to commencing work.

- All of the attached forms are available on NHDOT's internet page under Consultant Selection Committee on the Department's "Doing Business With DOT", "Engineers/Consultants" webpage.
- The "Application for Payment" form must be signed and dated. An electronic version (i.e. a scanned pdf) can be submitted to speed review, an electronic or pdf signature is acceptable.
- All pages must be numbered.
- All documents must be submitted on 8 ½" by 11" white paper.

The project agreement will dictate the invoicing method. All current contracts in Article II, under the PAYMENTS section will state:

#### **PAYMENTS**

Monthly payments on account of services rendered under this AGREEMENT may be made upon submission of invoices by the CONSULTANT to the DEPARTMENT. The CONSULTANT shall follow the DEPARTMENT'S Standardized Invoicing format. The fixed fee shall be invoiced during the billing period based upon the overall percent complete calculated within the approved progress report found in the DEPARTMENT'S Standardized Invoicing. Invoices shall be submitted for each month that there has been more than \$10,000 in cumulative billable work since the last invoice, and at least quarterly.

If the agreement is older and doesn't contain the above statement, you need to discuss with the Consultant an acceptable invoicing format/method. It is not the Department's intent to have a consultant change to the standardized invoicing format on an existing contract. Within the next few years, all contracts will require the use of the Standardized Invoicing Format.

Documents shall be submitted as follows:

- One original copy of the following:
  - ON-CALL COVER SHEET (for Statewide On-Call contracts only)
  - APPLICATION FOR PAYMENT
  - PROGRESS REPORT
  - CERTIFIED PAYROLL REPORT
  - NARRATIVE
  - NOTICE TO PROCEED LETTER FROM NHDOT
  - DIRECT EXPENSE SUMMARY
  - DIRECT EXPENSE BACK UP INFORMATION
- Payment Invoices shall be submitted to the Contract Manager as identified in the Notice to Proceed letter to the firm.
- All invoices will be submitted in US Dollars. Any necessary conversion from foreign funds to US Dollars will include the exchange rate used and the date the exchange rate was calculated from.
- As a minimum quarterly invoicing is required, but if a firm has done more than \$10,000 worth of billable work on a project, since their last invoice, an invoice is required. Subconsultants (not being paid as a direct expense) shall submit the same

- above information as an attachment to the prime consultants invoice.
- The State of New Hampshire's fiscal year ends June 30. Invoices shall not include work that was performed in more than one fiscal year.
- Supplemental to this narrative are invoice sample forms which give examples on how to fil out the forms given the different varieties of contract types. Any information shown in Red on the sample invoice forms would typically need to be entered each time an invoice is completed. Information highlighted in Yellow on the sample forms is contract specific information that should not change from month-to-month so therefore should only have to be entered for invoice number one and can be copied for each invoice after. The "Star" symbol refers to the numbered instruction on each individual narrative sheet.
- Prompt payment rules require that an invoice be processed for payment within 30 days. The 30 days is measured from the date of receipt of the invoice (hardcopy) at the DOT to the date of the payment.
- The Contract Manager and all reviewers shall make every effort to review and process the invoice to the Bureau of Finance within 5 working days from the receipt of the hardcopy of the invoice.
- It should be noted that the Department does not withhold retainage on its consultant or on-call low bid contracts.

#### **INVOICE REVIEW CHECKLIST:**

The following checklist was developed to aid in the review of consultant invoices to ensure completeness and accuracy.

The Contract Manager shall be the Department's point of contact for receiving the invoice from the consultant firm. The Contract Manager shall also be point of contact for all questions or issues related to invoicing by either the consultant or internal DOT staff.

The Contract Manager may be the Bureau Administrator, Project Manager, Section Chief, or another Lead Person. The Contract Manager will be pre-determined prior to the consultant solicitation so the responsibilities of that person are clear.

The Prime Consultant shall submit a completed "Invoice Review Checklist" along with any sub-consultant invoices. An individual checklist shall accompany each sub-consultant invoice, showing that the Prime has reviewed and approved for payment each of their subs invoices. This applies to all sub-consultants that are not being paid as a Direct Expense.

Depending on the project and specific situation the Contract Manager may delegate invoice review authority to the person in charge of the project plan review. The Contract Manager will still be required to sign-off on the invoice payment but reviewing the invoice for completeness and accuracy may be delegated to the person who is more familiar with the day to day consultant work efforts.

Upon receipt of an invoice the Contract Manger shall conduct a cursory review to ensure the invoice is complete and all necessary information has been submitted. The Contract Manager shall either; 1) Fully review the invoice, complete the checklist, and sign-off on payment of the invoice or, 2) Distribute the invoice and a copy of the checklist to the delegated reviewer for review and sign-off.

An invoice checklist can either be reviewed in its entirety by the Contract Manager or their delegate, or if warranted can have certain portions of the invoice reviewed by supporting Bureau staff. In most cases the lead reviewer can contact the supporting Bureaus to ensure any work listed has been completed without passing on the entire invoice for supporting Bureau review and comment.

Once the Reviewer is satisfied the invoice is complete and accurate the Reviewer shall sign-off on the invoice and return it to the Contract Manager for processing. Prior to the invoice submission to the Bureau of Finance for payment the Bureau clerical staff shall enter the invoice information into the Consultant Invoice database. The completed invoice, all back-up information and the completed checklist shall be scanned and kept as a record in the invoice database. If an invoice is rejected and a resubmission is required the rejected invoice (including the checklist explaining the rejection) shall be attached to the new invoice when processed. The inclusion of the rejected invoice will document the timeline of payment and create a record of invoicing issues by the firm.

- #1 The Reviewer shall fill in the top portion of the form, filling in their name as Reviewer, the Consultant's firm name, the date the invoice was received, and the date the invoice review was completed by the reviewer.
- #2 The Project Name that is being charged (and that appears on the invoice being reviewed) shall be

filled in as well as the Project Number. If reviewing a task order assignment invoice under a Statewide agreement the project name and number shall be the project that is being charged, not the Statewide project.

- #3 Once the review is complete the invoice is returned to the Contract Manager (CM) for processing. The Date to CM is the date the invoice review was completed and returned to the Contract Manager. If the Contract Manager is the reviewer the date the invoice review is completed is entered.
- #4 If Direct Expenses for Lodging, Mileage, or Meals are charged the reviewer shall ensure the expenses are charged correctly. Prior to approving overnight lodging the Contract Manager shall review and approve the Government Rate for lodging that shall be allowed. The reviewer shall ensure that the allowed Government Rate is not exceeded when the invoice is submitted. Any mileage charges shall be reviewed to ensure the maximum allowable rate is not exceeded. Any meals that are allowed shall be reviewed to ensure the meal reimbursement meets the requirements and does not exceed the per diem rate allowed. The current mileage rate and meal per diem rates are shown on the checklist. Any of the above expenses shall have receipts accompanying the invoice under the Direct Expense Back-up pages.
- #5 The Reviewer shall ensure that the percent complete is within an acceptable range to the amount invoiced and the hours expended. The Reviewer shall also ensure that all required invoice forms are submitted and complete and that the maximum fee is not exceeded.
- #6 The Reviewer shall ensure that any contract amendments or contract changes/corrections made since the last invoice are shown correctly in the current invoice.
- #7 The items shown on the checklist lines 4-8 shall be reviewed to ensure they are included, complete and accurate.
- #8 If the Reviewer finds the invoice is complete and accurate they can finish filling out the checklist and submit it to the Contract Manager for payment. If the Reviewer has comments or questions concerning the invoice they should fill out the checklist stating their concerns and submit the checklist, with any supporting information, back to the Contract Manager so they can address the concerns with the consultant. If an in invoice is rejected and a re-submission is required the rejected invoice (including the checklist explaining the rejection) shall be attached to the new invoice when processed. The inclusion of the rejected invoice will document the timeline of payment and create a record of invoicing issues by the firm.
- #9 If the Reviewer has comments or questions concerning the invoice they should fill out this area stating their concerns and submit the checklist, with any supporting information, back to the Contract Manager so they can address the concerns with the consultant.
- #10 The Reviewer shall sign and date the checklist and print their phone extension in case someone processing the invoice has questions.

INVOICE REVIEW	N CHECKLIST	_^	7	
Reviewer:	Project Name:	<b>\$ 2</b>	>	
Consultant: (1)	Project No.:	~		
Date Received:	Invoice No.:	_^		
Date Reviewed:	Date to CM:	₹ 3	3	
		5		
Are the following Direct Expenses charged correct	tiy?	Yes	No	N/A
Lodging - (Allowable charge is Contract Specific),	see www.gsa.gov			
Mileage – (max. IRS rate set January 1 each year)				
Meals – (actual receipt not to exceed GSA rate), s	ee www.gsa.gov			
2. Is Percent of Work complete within 10% of the La	bor/Hours expended?			
s this acceptable?				
Is the PROGRESS REPORT & NARRATIVE attached	•			
Has the maximum DIRECT LABOR allowed been en	cceeded?			
is the MAXIMUM FEE (the 'Not to Exceed" amoun				
(apply above questions to On-Call Statewide conti	racts as well)			
Any contract amendments/changes/corrections re	egarding:			
If "Yes" what has changed Y	es No			
Fixed Fee %				
6 Overhead Cost % Completion Date Direct Labor/Direct Expenses Hourly Rate/Billing Rate				
Completion Date				
Direct Labor/Direct Expenses				
Reallocation of Funds				
4. Is the APPLICATION FOR PAYMENT Sheet signed b	y the Consultant?			
5. Is the PROJECT NAME, NUMBER, TASK ORDER NU	MBER and WCC correct?			
6. Is NHDOT NOTICE TO PROCEED LETTER(s) attached	d? <b>-^-</b>			
7. Is the OVERHEAD RATE % correct?	<b>〈</b> 7 <b>〉</b>			
8. Is the FIXED FEE PERCENT/FORMULA correct	~			
9. Is the Invoice APPROVED for Payment? <				
COMMENTS/ANYTHING UNIQUE TO THIS CONTRACT?	Click here to enter text.			
<b>[9</b> ]				
Reviewer Signature:	xtension:	Det		
C. C	ALCHSIUM.	Date:		

PLEASE RETURN TO CONTRACT MANAGER WITH INVOICE PACKAGE.

#### INVOICE REVIEW CHECKLIST

Reviewer:	Project Name:			
Consultant:	Project No.:			
Date Received:	Invoice No.:			
Date Reviewed:	Date to CM:			
1. Are the following Direct Expenses charged correctly?		Yes	No	N/A
Lodging – (Allowable charge is Contract Specific), see	www.gsa.gov			
Mileage – (max. IRS rate set January 1 each year)				
Meals – (actual receipt not to exceed GSA rate), see y	vww.gsa.gov			
2. Is Percent of Work complete within 10% of the Labor,	/Hours expended?			
Is this acceptable?				П
Is the PROGRESS REPORT & NARRATIVE attached?				
Has the maximum DIRECT LABOR allowed been exceed	ded?			
Is the MAXIMUM FEE (the 'Not to Exceed" amount) co				
(apply above questions to On-Call Statewide contract	s as well)			
3. Any contract amendments/changes/corrections regar	ding:			
If "Yes" what has changed Yes	No			
Fixed Fee %				
Overhead Cost %				
Completion Date				
Direct Labor/Direct Expenses				
Hourly Rate/Billing Rate				
Reallocation of Funds				
4. Is the APPLICATION FOR PAYMENT Sheet signed by th	e Consultanta			
5. Is the PROJECT NAME, NUMBER, TASK ORDER NUMBE				
6. Is NHDOT NOTICE TO PROCEED LETTER(s) attached?	in and wee confects			
7. Is the OVERHEAD RATE % correct?				
8. Is the FIXED FEE PERCENT/FORMULA correct?				
9. Is the Invoice APPROVED for Payment?				
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COMMENTS/ANYTHING UNIQUE TO THIS CONTRACT? Clic	ск nere to enter text.			
Reviewer Signature: Exten	sion:	Date:		

PLEASE RETURN TO CONTRACT MANAGER WITH INVOICE PACKAGE.

#### INVOICE DOCUMENTS SHALL BE SUBMITTED IN THE FOLLOWING ORDER:

#### 1) ON-CALL TASK ORDER ASSIGNMENT SUMMARY

- This form shall only be used for multiple assignment contracts (On-Call type contract).
- For On-Call contracts a complete set of invoice forms shall be submitted for each Task Order. This Cover Sheet summarizes and totals all the Task Order assignments invoiced in the period and shall be submitted with all the individual task order invoices.
- The form should auto-calculate the totals and percentages but the values should be reviewed to ensure the calculations are correct.
- The Page No shall be filled in. This shall be Page No. 1 for all multiple assignment On-Call invoices.
- #1 The top portion of the sheet should be filled in completely to include the prime Consultant firm name, the Project Description (i.e. Statewide Highway Design On-Call, or Statewide Environmental On-Call, etc.), the Project Number of the Statewide project, the Contract Number (also the same as the Purchase Order Number) assigned by Finance and Contracts after the contract is approved by G&C, the Federal Number (if applicable), and the Maximum Contract Amount allowed in the contract.
- #2 The Date of Service shall be filled to include the beginning date of service for the time period being invoiced and the closing date of service for the time period being invoiced.
- #3 Each Task Order shall be given a consecutive number that shall be referenced in the Notice
  to Proceed letter. Each Task Order shall be listed on the summary sheet in numerical order. The
  billing information related to the project being charged shall also be shown. This information
  shall come directly from the Notice to Proceed letter and shall include as a minimum the Project
  Name, Project Number, Work Class Code charged, the Organization Code being charged and the
  Improvement Type.
- #4 The Task Order Limit shall be the negotiated not to exceed amount for the task order assignment as stated in the Notice to Proceed letter.
- #5 The Amount This Invoice shall reflect the total amount being invoiced within the dates of service being invoiced. Only the task orders being invoiced should be filled in.
- #6 The Through Previous Invoice shall reflect the exact amount billed through the last invoice. This should correspond with the Invoiced to Date column of the previous invoice.
- #7 The Invoiced to Date column shall correspond to the addition of the Amount This Invoice (#5) and Through Previous Invoice (#6) columns.
- #8 The Percent Complete shall be a direct calculation of Task Order Limit (#4) and the Invoiced To Date (#7).
- #9 At the completion of each Task Order assignment (when the task order is 100% complete) there needs to be a balancing of the task order budget. A Task Order Close Out Credit memo is written, see QBS Appendix 2.1.29.6. The amount being reallocated (credited) back into the parent Statewide project should be entered in this column. This will zero out the Task Order and make the amount paid and the task order budget match.
- #10 The Maximum Contract Amount shall be the Statewide contract amount approved by G&C for the Statewide contract.

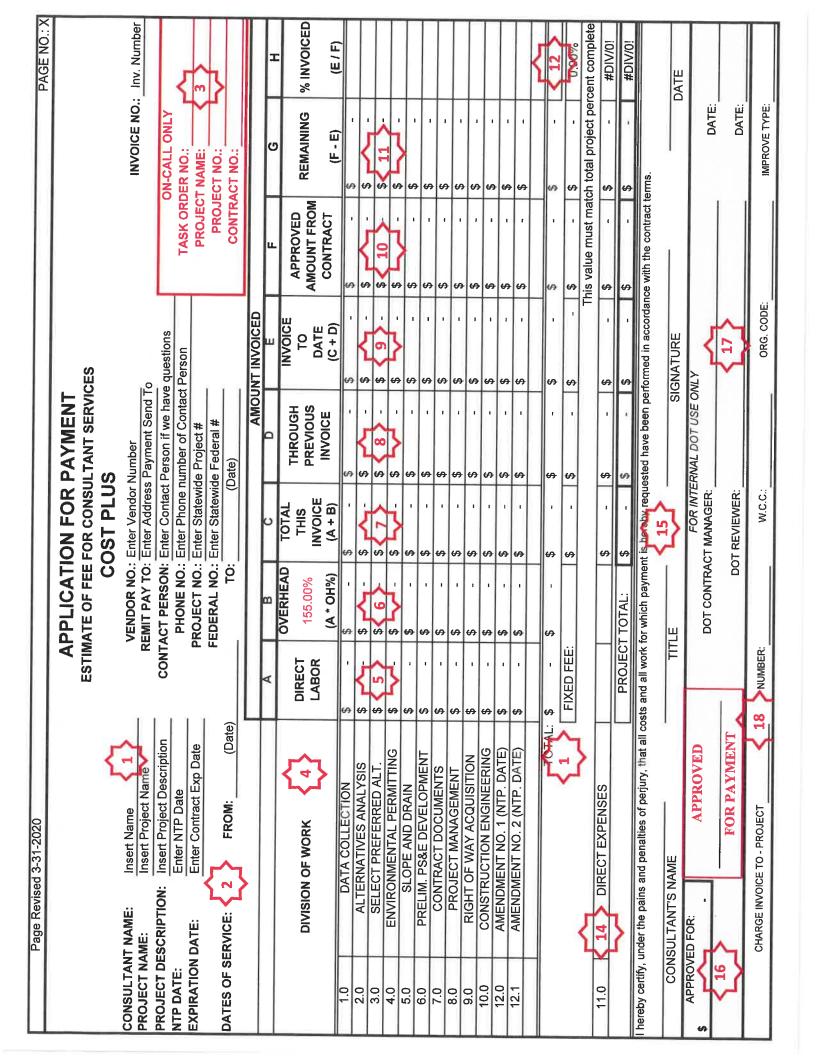
- #11 The Remaining Contract Authority shall be a direct calculation of the total of the Task
  Order Limit column subtracted from the Maximum Contract Amount. This is the amount of
  contract authority remaining before the contract amount is exceeded. The percent of the Contract
  Remaining should auto-calculate as well showing the percent of the contract remaining.
- #12 The number should be the total of the Amount This Invoice column and represents the amount being requested for payment for all task orders.
- #13 The DOT Reviewer and the DOT Contract Manager (if they are not the same) shall sign
  and date the invoice prior to processing the invoice for payment. The Bureau Administrator, or
  other authorized signatory, shall sign the "Approved for Payment". The only authorized
  signatories are those whom the Commissioner has designated, thru Power of Attorney, to sign
  invoices.

Page Revis	Page Revised 3-31-2020										PAGE NO.: 1
			ON-C	ON-CALL TA	SK OR	ASK ORDER SUMMARY	IARY				
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#### 2-CP) APPLICATION FOR PAYMENT (COST PLUS AGREEMENT FORM)

- If the contract type is not an On-Call with multiple task order assignments, then this shall be the first sheet in the invoice (i.e. the Page No. is 1).
- The form used must be appropriate for the method of payment specified in the contract (cost plus).
- This form shall be used for single assignment contracts (Standalone or Multi-Phased Projects) or multiple assignment contracts (On-Call type contract).
- The form will auto-calculate the totals and percentages (for columns A-H) but the values should be reviewed to ensure the calculations are correct.
- #1 The top portion of the sheet should be filled in completely to include the Consultant firm name, The Consultant Vendor Number, the Project Name, the Notice to Proceed date, the Assignment Completion Date, the Invoice Number, the address the Consultant wishes to have the payment sent to, the Project Number, and the Federal Number (if applicable). The project information shown shall be for the "parent" Statewide project, this is the Statewide agreement the firm was hired under.
- #2 The Date of Service shall be filled to include the beginning date of service for the time period being invoiced and the closing date of service for the time period being invoiced.
- #3 If the invoice is for a Statewide agreement and Task Orders are being invoiced then the "On-Call Only" box shall be filled in showing the Task Order contract information. The Task Order Assignment, the Project Name (that is being charged), the project number (being charged), and the Contract Number of the Task Order project assigned by Finance and Contracts after G&C approval.
- #4 The negotiated labor costs shall be broken down by the Division of Work. The Division of Work reflects the various stages of the design process necessary to complete a project or certain tasks within the project. Depending on the size, complexity or type of work being done several, a few or none of the Division of Work rows may be blank. The templates shows a typical Highway Design or Bridge Design breakdown, each Division of Work may be changed or deleted depending on your specific contract. The Division of Work is usually the major sections of the scope of work and fee matrix components of the project or task order assignment.
- #5 Direct Labor total (total of Column A) shall match the CERTIFIED PAYROLL REPORT total. The Direct Labor shall be broken down and entered by Division of Work efforts completed within the Dates of Service invoiced.
- #6 The Overhead Rate is entered per the signed and approved contract. Entering the OH Rate in Column B should copy the Overhead Rate to all areas on all invoicing forms. A sample rate of 155.00% is entered as a placeholder on the form.
- #7 Column C is the addition of Column A and B, representing the amount that is being Invoiced for this Date of Service.
- #8 The Through Previous Invoice shall reflect the exact amount billed through the last invoice. This should correspond with the Invoiced to Date column of the previous invoice.
- #9 The Invoiced to Date amount shall be the addition of Column C and Column D and shall represent the total amount invoiced to date on the project/task order.

- #10 The Approved Amount should reflect the approved contract amount, by Division of Work.
   Any assignment Amendments are documented and paid separately so each Division of Work amount doesn't change based on each Amendment.
- #11 The Remaining amount shall be the difference between the Approved Amount from Contract (Column F) and the Invoiced to Date (Column E).
- #12 Column H shall be the Percent Invoiced by Division of Work, with the total at the bottom representing the total percent of the contract invoiced to date.
- #13 Fixed Fee shall be paid as a percentage of work completed, not as a percentage of the amount invoiced. The Fixed Fee shall be entered based on the value in the signed and approved contract. A sample Fixed Fee rate of 10.00% is shown as an example. The Fixed Fee should auto-calculate the amount of fee being paid based on the percent of work complete.
- #14 The Direct Expenses shall be shown and added in based on the information from the DIRECT EXPENSE SUMMARY SHEET with back-up receipts and sub-consultant invoices as necessary.
- #15 The member of the Consultant firm authorized to sign the invoice shall be identified, including their title. They shall sign and date each invoice on the date it was completed and sent to NHDOT for processing.
- #16 The "Approved For" amount shall be the same as the total amount invoiced shown in the Project Total under Column C. This shall represent the total amount the Consultant is requesting payment for within the Date of Service shown on the invoice.
- #17 Once the entire invoice has been reviewed by DOT staff and is considered complete and accurate the Reviewer and the Contract Manager shall sign off and date the invoice. The Bureau Administrator, or other authorized signatory, shall sign the "Approved for Payment". The only authorized signatories are those whom the Commissioner has designated, thru Power of Attorney, to sign invoices.
- #18 The proper Project Name, Number, Work Class Code, Org Code and Improvement Type are entered on the sheet from the Notice to Proceed letter. This information will be used by the Bureau of Finance to charge the invoice to that specific project.



#### 2-LS) APPLICATION FOR PAYMENT (LUMP SUM AGREEMENT FORM)

- The form used must be appropriate for the method of payment specified in the contract (lump sum).
- The form will auto-calculate the totals and percentages (for columns A-E) but the values should be reviewed to ensure the calculations are correct.
- #1 The top portion of the sheet should be filled in completely to include the Consultant firm name, The Consultant Vendor Number, the Project Name, the Notice to Proceed date, the Contract Completion Date, the Invoice Number, the address the Consultant wishes to have the payment sent to, the Project Number, and the Federal Number (if applicable).
- #2 The Date of Service shall be filled to include the beginning date of service for the time period being invoiced and the closing date of service for the time period being invoiced.
- #3 For a Lump Sum contract the invoicing is relatively simple. The dollar amount being invoiced, based upon the percent of work complete, all the invoicing information found on this sheet is transferred from the PROGRESS REPORT page.
- #4 The Amount This Invoice shall reflect the amount billed for the Date of Service of this invoice. (total of Column A).
- #5 The Through Previous Invoice shall reflect the exact amount billed through the last invoice. This should correspond with the Invoiced to Date column of the previous invoice.
- #6 The Invoiced to Date amount shall be the addition of Column A and Column B and shall represent the total amount invoiced to date on the project. The Percent Invoiced to Date is calculated at the bottom of the column and represents the total percent of the contract invoiced to date. This should match with the percent calculated on the PROGRESS REPORT page.
- #7 The Approved Amount should reflect the approved contract amount. Any Amendments are documented and the dollar value is included within the Amount Approved.
- #8 The Remaining amount shall be the difference between the Approved Amount from Contract (Column D) and the Invoiced to Date (Column C). The Percent Remaining is calculated at the bottom of the column and represents the total percent of the contract remaining unspent.
- #9 The member of the Consultant firm authorized to sign the invoice shall be identified, including their title. They shall sign and date each invoice on the date it was completed and sent to NHDOT for processing.
- #10 The "Approved For" amount shall be the same as total amount invoiced shown in the Project Total under Column C. This shall represent the total amount the Consultant is requesting payment for within the Date of Service shown on the invoice.
- #11 Once the entire invoice has been reviewed by DOT staff and is considered complete and accurate the Reviewer and the Contract Manager shall sign off and date the invoice. The Bureau Administrator, or other authorized signatory, shall sign the "Approved for Payment". The only authorized signatories are those whom the Commissioner has designated, thru Power of Attorney, to sign invoices.
- #12 The proper Project Name, Number, Work Class Code, Org Code and Improvement Type are entered on the sheet from the Notice to Proceed letter. This information will be used by the Bureau of Finance to charge the invoice to that specific project.

## APPLICATION FOR PAYMENT ESTIMATE OF FEE FOR CONSULTANT SERVICES LUMP SUM

	sert Name	_			INVOICE NO.:	Invoice #
	sert Project Name		$\mathcal{F}_{1}$		PROJECT NO.:	
	sert Project Description		74		FEDERAL NO.:	
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COMPLETION DATE: Er	nter Completion Date	REMIT	<b>PAYMENT TO:</b>	Enter Address F	Payment should	be sent to
5. Care						
DATES OF SERVICE: 2	FROM: (D	ate)	то:	(Da	ate)	
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ASSIGNM	ENT	AMOUNT THIS	THROUGH PREVIOUS PERIOD	INVOICE TO DATE ( A-B)	AMOUNT APPROVED	REMAINING (D-C)
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DESIGN PHASE	DESIGN LUMP SUM:	~	~	~	~	}
	TOTAL:					
	PERCENT INVOICED:					
I hereby certify, under the pains and	penalties of perjury, that all co	sts and all work for	which payment is	hereby requested	have been perform	
accordance with the contract terms.						ned in
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#### 3-CP) PROGRESS REPORT (COST PLUS AGREEMENT FORM)

- The form used must be appropriate for the method of payment specified in the contract (Cost Plus).
- For an On-Call contract, prepare a separate form for each applicable task order assignment.
- A separate line will be added for each approved amendment to the contract. Amendments will be tracked separately as a whole and direct labor, hours and percent complete will be tracked separately.
- The Page No. shall be filled in.
- #1 The "Consultant Name", Project Name", Invoice No." and State No." shall be filled in. These sections should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #2 The "Date of Service" shall be entered representing the timeframe this work was completed. This section should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #3 The "Division of Work" description will be auto-filled from the "APPLICATION FOR PAYMENT" page.
- The "Hours Invoiced" for each Division of Work shall be entered based upon the approved fee proposal (#4 "Approved Hours from Contract") and the hours billed (#5 "Hours Billed Through Previous Invoice" and "Hours Billed To Date"). Using the information from Columns A and B the "% Hours Billed" (Column C) will be calculated. The "Total Hours Percent Complete" (#9) will also be calculated and used for comparison purposes later on. The "Hours Billed Through Previous Invoice" shall be the hours invoiced on the last invoice submitted and the "Date" shall be the date of the previous invoice.
- The "Project Percent Complete" for each Division of Work shall be the estimated amount of work complete for that task (0 when no work has been performed on the specific division of work and 100 when the work for that task is complete). A 0 shall also be entered for any Division of Work category that is not included in the assignment.
- #6 The "Through Previous Invoice % Complete" column must match the CONSULTANT PROGRESS REPORT from the previous invoice.
- #7 The "Through This Invoice % Complete" shall reflect the total percent complete for each Division of Work through the period ending date.
- For cost plus contracts:
  - #8 The "Contract Weight" column shall be calculated based on the negotiated cost for each individual Division of Work. The contract weight shall represent the percent contribution the specific Division of Work bears to the total cost for the assignment.
  - o #10 The "Total Percent Complete" will be calculated, and then compared to the percent invoiced from the APPLICATION FOR PAYMENT (#11).
- #12 The totals found in #9 Total Hours Percent Complete, #10 Total Project Percent Complete, and #11 Percent Invoiced are compared to ensure that the three project metrics are proceeded along at approximately the same rate.
- #13 The Consultant should confirm that they believe they are on schedule and on budget to
  complete the project, or if not, provide and explanation why and their course of action to get back
  on track.
- If Reviewer/Contract Manager concludes that the percent of direct labor invoiced or hours billed to date exceeds the actual percent of work completed by more than 10% there needs to be communication with the consultant to see if this disparity is OK or if some action needs to take place to bring the work effort back in line with the project percent complete.

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#### 3-LS) PROGRESS REPORT (LUMP SUM AGREEMENT FORM)

- The form used must be appropriate for the method of payment specified in the contract (Lump Sum).
- A separate line will be added for each approved amendment to the contract. Amendments will be tracked separately.
- The Page No. shall be filled in.
- #1 The "Consultant Name", Project Name", Invoice No." and State No." shall be filled in. These sections should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #2 The "Date of Service" shall be entered representing the timeframe this work was completed. This section should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #3 The "Project Percent Complete" for each Division of Work shall be the estimated amount of work complete for that task (0 when no work has been performed on the specific division of work and 100 when the work for that task is complete). A 0 shall also be entered for any Division of Work category that is not included in the assignment.
- #4 The "Through Previous Invoice % Complete" column must match the CONSULTANT PROGRESS REPORT from the previous invoice.
- #5 The "Through This Invoice % Complete" shall reflect the total percent complete for each Division of Work through the period ending date.
- #6 The "Total Dollar Amount For Task" shall reflect the total dollar amount approved for each Division of Work from the Contract.
- #7 The "Dollar Amount Previously Invoiced To Date" shall reflect the total dollar amount invoiced from the previous invoice.
- #8 The "Dollar Amount Invoiced To Date" shall reflect the total dollar amount invoiced for each Division of Work to date.
- #9 Shall represent:
  - o The "Maximum Contract Amount" is the total dollar amount approved for the contract.
  - O The "Total" shall represent the amount previously invoiced (total of Column D) and the Total of the Amount Invoiced to Date (total of Column E). Each of these columns should auto-calculate.
  - O The "Percent Complete" should be auto-calculated, and represents the total project percent complete from the previous invoice (percent of Column D) and the total percent complete to date (total of Column E).
- If Reviewer/Contract Manager concludes that the percent invoiced to date exceeds the actual percent of work completed by more than 10% there needs to be communication with the consultant to see if this disparity is OK or if some action needs to take place to bring the work effort back in line with the project percent complete.
- #10 Under the "Narrative for each Division of Work:" there should be a brief listing of the work completed within the payment period on each of the Divisions of Work.

### CONSULTANT PROGRESS REPORT LUMP SUM

CONSULTANT NAME:	Insert Name	{1}		INVOICE NO.:	Invoice #
PROJECT NAME:	Insert Project Name			PROJECT NO.:	Insert Proj#
PROJECT DESCRIPTION:	Insert Project Description			FEDERAL NO.:	Insert Fed #
NTP DATE:	Enter NTP Date	).		VENDOR NO.:	Vendor#
COMPLETION DATE:	Enter Completion Date				
DATES OF SERVICE:	FROM: (Date)	2 > TO:	(Date)		

	Α	В	С	D	E
DIVISION OF WORK 3	THROUGH PREVIOUS INVOICE % COMPLETE	THROUGH THIS INVOICE % COMPLETE	TOTAL DOLLAR AMOUNT FOR TASK	TOTAL DOLLAR AMOUNT PREVIOUS INVOICED (A*C)	DOLLAR AMOUNT INVOICED TO DATE (B*C)
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**(9)** 

PERCENT COMPLETE: \_\_\_\_\_

MAXIMUM CONTRACT AMOUNT:

Narrative of each Divison of Work:



#### 4) CERTIFIED PAYROLL REPORT

If the Consultant's accounting system can produce an equivalent report, that contains the same information (names, dates worked, hours worked, salary rates and direct labor totals), then they may substitute their form for the Certified Payroll Report. A sample report supplied by the Consultant firm to verify their report is equivalent prior to the first invoice may be prudent.

The Certified Payroll Report does not have to be by calendar month, it may be based upon the firm's payroll periods. The report does not have to show hours worked per day, but must show the name, pay rate, and number of hours worked in the invoicing period. It is the consultant's responsibility to accurately track the Divisions of Work that each employee's time is charged to.

The Department's Certified Payroll Report may be used to show pay period billing over two months instead of the first of the month to the last day of the month. Multiple Certified Payroll Reports may be submitted per invoice. Example: if your payroll period is November 5th to December 6th, you can complete the November Certified Payroll Report from November 5th to November 30th on one sheet and also complete a second Certified Payroll Report for December 1st to December 6th.

Note: please remember that gaps in invoicing pay periods is not permissible. If in the example above the invoiced period ended on December 6th, the next invoicing period must begin on December 7th regardless of whether work was done that day. The invoicing pay periods should be continuance from the start of the contract to the final invoice.

### If the Consultant cannot produce an equivalent report, then the following applies to filling out the attached Certified Payroll Report form:

- This form is not required for lump sum contracts.
- For an On-Call task order assignment the consultant shall prepare a separate form for each applicable task order assignment.
- The Contract Manager shall be notified of any changes to the names, titles, or rates of pay in the first pay period the change is made.
- Use an asterisk to denote raises to employees (on first invoice where raise appears).
- Hourly rates cannot exceed maximum limit described in contract.
- Hourly rates cannot exceed \$60/hour without a pre-approved Salary Cap Waiver in place.
- The Page No. shall be filled in.
- #1 The top portion of the sheet should be filled in completely to include the Consultant firm name, The Consultant Vendor Number, the Project Name, the Notice to Proceed date, the Assignment Completion Date, the Invoice Number, the address the Consultant wishes to have the payment sent to, the Project Number, and the Federal Number (if applicable). The project information shown shall be the project being charged, so if this is a Statewide task order the project information shall be the project being worked on not the Statewide agreement the firms was hired under. These sections should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #2 The Date of Service shall be filled to include the beginning date of service for the time period being invoiced and the closing date of service for the time period being invoiced. These sections should auto-fill from the APPLICATION FOR PAYMENT sheet.

- #3 List names in alphabetical order (last name first) and their job titles. The Names, Titles, and Rates of pay shall be the same as submitted during contract negotiations on the SALARY RATE CALCULATION FORMS. The listing can be a complete listing for anyone in the firm that could work on the project/assignment, but only the actual hours billed for the period are entered. Therefore the form doesn't have to be recreated for each invoice.
- #4 The month shall be entered representing the month covered for the "Dates of Service"
- #5 Enter the hours worked on the day for the corresponding employee shown in the table.
- #6 The total hours worked by individual employee should be totaled at the right of the monthly listing.
- #7 Typically, for Standalone contracts actual rates of pay are used on this form, for On-Call contracts the average rates from the agreement are used for each classification. The total direct labor billing for each employee shall be totaled in the "Cost" column. This is simply the multiplication of the Total Hours column (#6) times the "Rate" column (#7)
- #8 Total number of hours billed in this billing cycle.
- #9 Total amount of Direct Labor billed during the billing cycle (Dates of Service). This
  number shall correspond to the total of the Direct Labor charges on the APPLICATION FOR
  PAYMENT sheet (the total of Column A).

#### 5) NARRATIVE

For each "Division of Work" in which progress has been made (i.e., the Consultant is requesting reimbursement), a separate Certified Narrative page shall be completed. A Certified Narrative is not required when work has not been initiated for a particular "Division of Work" or when the "Division(s) of Work" has been completed.

A separate Certified Narrative page should be used for each Division of Work.

- For an On-Call contract prepare a separate narrative for each applicable task order assignment.
- The Page No. shall be filled in.
- #1 The top portion of the sheet should be filled in completely to include the Consultant firm name, The Consultant Vendor Number, the Project Name, the Notice to Proceed date, the Assignment Completion Date, the Invoice Number, the State Number, and the Contract Number. The project information shown shall be the project being charged, so if this is a Statewide task order the project information shall be the project being worked on not the Statewide agreement the firms was hired under. These sections should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #2 The Date of Service shall be filled to include the beginning date of service for the time period being invoiced and the closing date of service for the time period being invoiced. These sections should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #3 The narrative shall clearly acknowledge if there are any pending/future issues or concerns that will impact meeting the design schedule. If there are no issues or concerns relative to meeting the design schedule the narrative should also clearly state this.
- The narrative shall clearly describe the work performed during the dates of service invoiced.
- #4 The narratives shall be separated into the appropriate "Division of Work" categories listed in the associated CONSULTANT'S PROGRESS REPORT. A separate Certified Narrative page should be used for each Division of Work.
- #5 Any anticipated deliverable worked on within the billing cycle should be identified, with their percent complete and the anticipated completion date.
- #6 There should be a listing of the Work Performed during the Dates of Service. This should include what activities the consultant worked on and requested reimbursement.
- #7 Any travel or expenses reimbursements being requested on the DIRECT EXPENSE SUMMARY sheet shall have a corresponding entry in the Meeting/Event Description section showing where the meeting was or why travel was necessary (i.e. narrative should indicate travel to a meeting or to the project site if receipts for mileage are included).
- #8 If a Design Schedule is not provided with the invoice and explanation should be provided. A short duration task order assignment may be a justification for not including a Design Schedule (or even requiring the development of a Design Schedule).

	PAGE NO.: X
CERTIFIED NARRATIVE	
CONSULTANT NAME: Insert Name 1 PROJECT NAME: Insert Project Name PROJECT DESCRIPTION: Insert Project Description	INVOICE NO.: Inv. Number PROJECT NO.: Enter Statewide Pr FEDERAL NO.: Enter Statewide Fe
EXPIRATION DATE: Enter Contract Exp Date  DATES OF SERVICE: (Date)  (Date)	
Major Issues or Concerns  Asplanation of Delay Impacts	
SELECT DIVISION OF WORK	
Deliverable Status  Deliverable Name  A 5 >	Actual/Scheduled Submittal Date
Work Performed during Dates of Service	
Work Description	
Significant Meetings / Events  Meeting / Event Description	Meeting / Event Date
}	
Has a copy of the latest Design Schedule been provided with this invoice?  Yes: Explanation: Explanation:	

#### 6) NOTICE TO PROCEED LETTER FROM NHDOT

- A copy of the "Notice to Proceed" letter shall accompany each invoice for each assignment and/or amendment.
- The Notice to Proceed letter shall include as a minimum:
  - o Date of letter (shall be official start date),
  - o G&C Approval Date,
  - o Contract Expiration Date,
  - o Direct Labor amount (per approved contract),
  - Overhead amount (per approved contract),
  - o Fixed Fee amount (per approved contract),
  - o Direct Expense amounts (per approved contract), including sub-consultants
  - o Contract Manager,
  - o Copy Finance AP Section
  - o Copy Internal Audit Office
  - o Copy Project Manager
  - o Copy Consultant Master File
- For payment purposes the letter shall also include the Project Name and Number, the Work Class Code, and Org Code that all invoices should be made to.
- On a typical Highway, Bridge, or Highway/Bridge contract, there should be only one Work Class Code required per contract. WCC 133H is used for consultant charges for Preliminary Design (Part A) work efforts. WCC 133I is used for consultant charges for Final Design (Part B) work efforts. There are several other Work Class Codes that the Department uses to charge consultant time, but they are usually for On-Call contracts (typically Environmental, Survey, Geotechnical, Material Testing, etc. contracts).
- The invoiced salary, overhead, fixed fee or direct expense total cannot exceed the approved total.
- Any letter/memo that approves reallocation of hours/funds between the various Divisions of Work shall also be included with every invoice, so as to document how the hour/funding allocation of the Divisions of Work changed from the original contract.
- Any letter that approves a contract amendment of hours/funding, or a time extension, shall also be included with every invoice, so as to document how the hour/funding allocation within the Divisions of Work changed from the original contract or how the expiration date changed.
- Any "Notice to Proceed" letter or contract amendment shall be copied to the "Finance Accounts Payable Section". This will ensure the funds are encumbered to the correct project and org code. This will also speed in the processing of payments. Any "Notice to Proceed" letter or contract amendment shall also be copied to the "Internal Audit Office" this will ensure that correct contract information is on hand when the contract is closed and a final close-out audit is conducted. Any "Notice to Proceed" letter or contract amendment shall also be copied to the "Project Manager" this will ensure that the Project Manager is notified of consultant work being performed on their project.



#### THE STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION



Victoria F. Sheehan Commissioner

Project Number

Bureau Name Room Number

Tel: (603) 271-XXXX Fax: (603) 271-XXXX

Date

Mr./Ms. First and Last Name, Title Company Address Line 1 Address Line 2 City, State, Zip

Re: Notice to Proceed - Project and Project Number

Dear Mr. Manager:

On G&C Approval Date the Department received Governor and Executive Council approval of our agreement with Company Name for Project and Project Number. This agreement expires on Date from G&C Resolution. The maximum amount allowed to be billed against this agreement is \$Enter G&C Approved Amount.

This agreement will be administered as cost plus fixed fee agreement. Invoices and Progress Reports shall be submitted monthly. The agreement will be administered through NHDOT Contract Manager Enter Name, e-mail address and phone number. Please submit all questions and invoices through Contract Manager Name. For invoicing purposes the approved hours from the contract total Enter Total Hours Negotiated and the following is the breakdown of the maximum limiting fee for this contract:

Direct labor:

\$Total from Contract

Overhead:

\$Total from Contract

Fixed Fee:

\$Total from Contract

Direct Expense:

\$Total from Contract

**Sub-Consultants:** 

\$Total from Contract

This letter serves as the Notice to Proceed for the Project Name and Number project. For invoicing proposes the Project Name: Project Name, Number: Project Number, WCC: Enter code(s) that should be charged, and Org Code: Enter code to be charged should be shown on the invoice.

We look forward to working with you on this effort.

Sincerely,

Bureau Administrator's Name, PE Administrator, Bureau Name cc: Name, Contract Manager
Name if different than Contract Manager, Project Manager
Finance – Accounts Payable Section
Internal Audit Office
Consultant Master File

#### 7) DIRECT EXPENSE SUMMARY

- Refer to standard contract language and contract special provisions to determine what costs are reimbursable direct expenses. Also Chapter 3.0 Contract Management of the Consultant Procurement Manual contains information pertaining to allowable direct expenses.
- The Page No. shall be filled in.
- #1 The top portion of the sheet should be filled in completely to include the Consultant firm name, The Consultant Vendor Number, the Project Name, the Invoice Number, the Project Number, and the Federal Number (if applicable). The project information shown shall be the project being charged, so if this is a Statewide task order the project information shall be the project being worked on not the Statewide agreement the firms was hired under. These sections should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #2 The Date of Service shall be filled to include the beginning date of service for the time period being invoiced and the closing date of service for the time period being invoiced. These sections should auto-fill from the APPLICATION FOR PAYMENT sheet.
- #3 Each Category (mileage, meals, sub-consultants, etc.) should be filled in according to the approved contract.
- #4 Column A "Amount This Invoice" shall represent the amount being invoiced for the "Dates of Service" shown in #2. All receipts for the charges being requested shall be included.
- #5 The amount that was "Through Previous Invoice" shall be shown.
- #6 Column C "Invoice To Date" shall represent the addition of Column A and B.
- #7 Approved Amounts for each "Category" must agree with the approved fee proposal and Notice to Proceed letter from NHDOT.
- #8 Column E "Remaining" shall be the subtraction of Column D minus Column C and shall represent the amount of Direct Expense remaining in each category.

#### 8) DIRECT EXPENSE BACKUP INFORMATION

- Submit copies of direct expense backup pages in the same order as listed on the DIRECT EXPENSE SUMMARY sheet.
- Back up materials for direct expenses could include:
  - o Receipts (for phone, postage, and other project specific materials).
  - Detailed receipts will be required for meals and lodging reimbursement that show what was ordered
    for meals and drinks, or how many rooms, the daily rate and the total lodging being requested for
    reimbursement.
  - For tolls and mileage reimbursement a log of beginning point, destination (site review, meeting location, etc.) location, and then return ending point, along with total mileage will be required.
     Receipts for tolls shall clearly state the date and amount of toll. Mileage receipts should be through a copy of a log type entry that clearly states the date, miles travelled to and from the destination and the amount requested using the approved Federal mileage reimbursement rate

\* INSERT DIRECT EXPENSE BACK UP INFORMATION HERE

#### 9) DESIGN SCHEDULE - CURRENTLY NOT AN INVOICING REQUIREMENT

- Currently a schedule is not required to be included with each invoice. In the future this may be a requirement depending on the final outcome of the "Schedule Committee" work efforts. In any case the Consultant is required to submit and maintain a current design schedule that meets the contract requirements.
- Submit a copy of the current design schedule. The Design Schedule shall meet the requirements of the NHDOT Schedule Committee and shall be submitted in the form of a Gant chart. The schedule should be pre-approved by the Contract Manager at the time of the first invoice.
- For On-Call contracts were Task Order assignments may be of a short duration so a Design Schedule may not be required, the Contract Manager should work with the Consultant to determine if a Design Schedule is warranted for each individual Task Order assignment.

#### PROCESSING INVOICE FOR PAYMENT

Once the invoice is entered into the invoice database at the originating Bureau the invoice shall be transmitted to the Bureau of Finance for payment.

At the time of Governor and Executive Council approval of the consultant contract, the Accounts Payable (AP) Section of the Division of Finance will encumber the funds as listed in the G&C Approval Letter. They will also create the Purchase Order (PO) that sets up the holding account mechanism to track and pay the consultant invoices. The Purchase Order (PO) is also known as the Contract Number. Most of the basic contract information is kept in paper form (within a "Blue Folder") in the AP Section files.

Upon receipt of the invoice by the Accounts Payable Section of Finance they will review the invoice for completeness and accuracy.

The "Blue Folder" will be retrieved from the Bureau files and the Purchase Order reviewed versus the invoice.

Information the AP Section will review and needs to be included with the payment request:

- Consultant Name and Vendor ID
- Invoice Number
- Invoice signed and "Approved for Payment" by the authorized Bureau member.
- Check math within invoice: Invoice vs. Cover Sheet
- Verify Funding String is complete and accurate, including:
  - o Account Number
  - o Account Unit
  - o Project Number
  - Work Class Code
  - o DBF-District Bureau Foreman
- Verify the funding is correct versus ProMIS project information page.
- If invoice charges to Multiple Funding Strings, that they total correctly and match the invoice total.
- If an On-Call task assignment is being used on a project outside of the G&C approved org code (i.e. most On-Calls are approved using 3054 for Federal projects) an authorization memo should be attached. Example: You should attach an authorization memo from Turnpikes stating the funds are available and OK to use in the amount shown for the task assignment. AP Section will have to transfer the encumbrance authority from the Federal Accounting Unit to Turnpikes for that assignment prior to processing the payment. The best option is to transmit this authorization with the original NTP for the task assignment to the AP Section so the transfer is complete prior to the first invoice. Finance would then encumber the whole task assignment to process against future invoices.

If Federal funds are involved, the invoice is passed on to Brenda/AJ for review concerning the use of Federal funds. Once reviewed and approved the invoice is returned to the AP Section for payment.

The AP Section will then upload the invoice payment details into Lawson and the payment is processed and approved by Administrative Services.

Once approved, the payment is sent to Treasury and an electronic payment is made to the firm.